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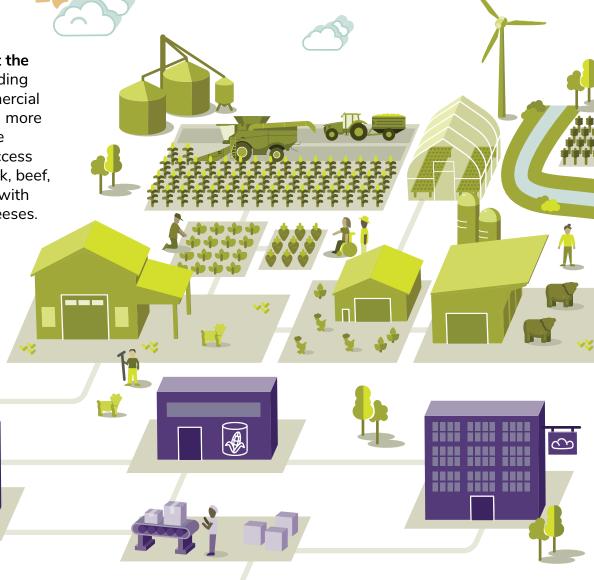
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The USDA defines local and regional food systems as "place-specific clusters of agricultural producers of all kinds—farmers, ranchers, fishers—along with consumers and institutions engaged in producing, processing, distributing, and selling foods..." (USDA ERS). However, there's more to local foods than a bustling farmers market.

### **Economics**

The Food and Agricultural sector contributes approximately \$100 billion to Ohio's economy, but the benefits are more than monetary. This ever-expanding market brings together everything from large commercial farms to small organic farms to build a stronger and more efficient local food system. Diversified farms provide producers an avenue to increase their economic success by growing an array of products from profitable pork, beef, and eggs to specialty crops like strawberries along with selling value-added items like jams, breads, and cheeses.



### **Economics**



Farmers markets are a beneficial distribution method where farmers sell direct-to-consumer (DTC) on a seasonal basis. Direct marketing requires that farmers acquire a deep understanding of various market channels and make the best choice to meet their goals. This allows the producer to capture a greater share of the consumer food dollar, increasing the profit and sustainability of local farms.



# **Economics: Direct Marketing**

To reduce the impact of market fluctuations, farmers extend their sales through community supported agriculture (CSA) subscriptions. Buyers purchase a share of output from the operation, either during a specific season or throughout the year, and farmers secure a source of income at the start of the season. CSA's may offer fresh local produce, fresh cut flowers, meat, eggs, and dairy products.

The Ohio State University research project **Buckeye ISA** (Institution-Supported Agriculture) explored a fresh approach that combined the CSA model with institutional purchasing power.



# **Economics: Direct Marketing**

Ohio is fortunate to have both rural and urban areas within a 2-hour drive from almost anywhere in the state. Farmers benefit from this proximity by creating



## **Economics:** Food Hub

A food system maintains an equal flow of food from one step to the next: production > processing > distribution > consumption.

Farmers who take on additional supply chain functions, like processing, distribution, and marketing, capture revenue that would otherwise go to a third party. But that requires a significant investment in capital, equipment, maintenance, warehousing, and more—a challenge for many small to mid-size farms.





## **Economics:** Food Hub

When a farmer produces more than can be sold through a direct market, they may turn to a food hub. The concept of a food hub is simple: connect the dots to help get food from farm to table. Local farmers pool their products so items can be sold to a wider market than any single farm could handle. Food hubs are centralized facilities experienced in storage, processing, distribution, and marketing of regional or local foods. By working through a food hub, farmers can scale up their business while minimizing their costs.

The food hub handles three steps for the farmers:

#### 1. Produce aggregation

Food is sold to a facility that will prepare it for market.

#### 2. Kitchen incubation

Food is processed and packaged for sale.

#### 3. Local distribution

Food is sent to market outlets, such as stores, restaurants, and institutions.



# **Economics:** Co-ops

Another local food model is a cooperative (co-op), a collaborative effort to centralize land, labor, and profit. Three examples include:

Worker co-ops are collaborative operations owned and managed by producer-members—people who pool their resources for production, processing, marketing, and distribution. These co-ops help beginning farmers earn enough capital to farm on their own, while also protecting them from the many risks involved in a new farming operation.



Consumer co-ops allow consumers to buy a membership that gives them access to products grown or raised from local farms. As a member, they share the risk and rewards with farmers. One example is community supported agriculture, or CSA, mentioned on page 8.



**Agricultural co-ops** are multiple farms banding together to enhance their economic power for purchasing inputs, marketing, distribution, and other resource needs.



# **Economics:** Co-ops

The **CFAES Center for Cooperatives** explains how this business model bases itself on voluntary and open membership, democratic systems, profit sharing, independence, training, and cooperation. At Ohio State, the Mansfield Microfarm and Richland Gro-op are examples of agricultural co-ops.



Mansfield Microfarm



Richland Gro-op

# **Engagements: Food Policy Councils**

A survey conducted by Doug Jackson-Smith and Jeff Sharp with the CFAES School of Environment and Natural Resources indicated that 98% of Ohioans believe the government should engage in developing local food systems. One approach is through local food policy councils.

The Ohio Food Policy Network defines councils as diverse "groups of food-system stakeholders who collaborate to transform their local food systems." Stakeholders include Extension professionals, teachers, farmers, and small-scale producers. Every food council is different and can focus on various issues and programs, ranging from school gardens to institutional local food purchasing.

## **Engagements:** Farm to School

The National Farm to School Network enriches "the connection that communities have with fresh, healthy food and local food producers by changing food purchasing and educational practices" (Cooper 2006).

#### Student benefits:

- Access to healthy local foods
- Education on the food system
- Healthy eating through school gardens, cooking lessons, and farm field trips

See examples of Farm to School efforts in the 2018 annual report here. Stay updated on Ohio Farm to School efforts on the Ohio Farm to School website and Facebook.



### Recommendations

- **Support local farms** for resilient food systems. Thriving communities offer increased employment opportunities, improved food availability, and vital community services.
- Check out the KX Ohio Food System Map to learn about the opportunities and vulnerabilities in your county.
- **Reduce barriers** to beginning farmers and small farm owners selling to retailers.

### Resources

franklin.osu.edu

kx.osu.edu/food-system-tool

oeffa.org

sare.org

si.osu.edu

southcenters.osu.edu

### **Experts in this Field**

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